

日產車廠聯盟勢危 日產董事長被捕



■戈恩



■日產



■三菱



■雷諾

雷諾併購恐告吹 日產三菱股價急跌

日本日產車廠董事長戈恩前日被捕，消息轟動全球汽車業。由於戈恩身兼日產及三菱董事長，以及法國雷諾廠董事長兼行政總裁，過去20年一直領導日產雷諾聯盟，讓兩間車廠打破地域和文化界限，成為全球最大型汽車生產商之一。隨着三菱前年加入，更進一步改寫汽車業勢力版圖。在戈恩被捕後，日產、三菱、雷諾同時失去核心人物，勢衝擊3間車廠的合作關係，盛傳多年的雷諾、日產、三菱併購計劃亦恐告吹。受消息影響，日產及三菱股價昨日分別急跌5.45%及6.84%。

日產1999年瀕臨破產邊緣時，雷諾在戈恩領導下收購日產37%股份，戈恩其後越洋到日本掌管日產，推動兩間車廠組成聯盟，並協助日產重振業務，被視為其「中興功臣」。戈恩過去一直致力將日產雷諾聯盟打造成獨立企業，在2016年日產收購三菱34%股份，再擴大聯盟規模後，外界一直盛傳雷諾聯盟將全面併購日產和三菱。

傳日產圖脫離戈恩控制

法國政府持有雷諾15%股份，一直令日方大為緊張，憂慮雷諾、日產、三菱合併後，將淪為法國「國營企業」，成為戈恩併購計劃一大障礙，直至法國總統馬克龍去年上任，透露有意將有關股份售出，始令併購希望死灰復燃。隨着戈恩前日被捕，相信併購計劃將更難成事。

事實上，近年隨着日產規劃擴張及盈利能力上升，有傳日產已打算脫離戈恩的控制。路透社報道，對戈恩挪用公款及虛報酬金的調查，已擴展

至日產雷諾三菱聯盟，日產向雷諾董事局反映，有證據顯示聯盟的眼面價值可能遭篡改，市場人士視此為日產進一步釋出企圖擺脫雷諾的訊號。

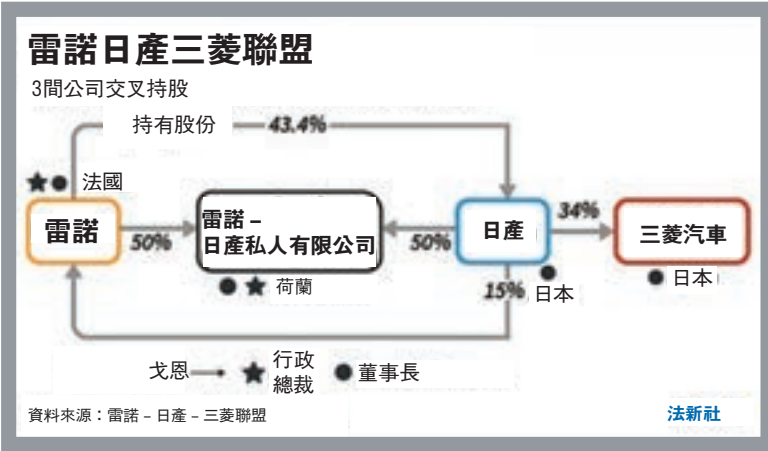
日法政府表態支持聯盟

三菱行政總裁益子修則表示，戈恩地位無可取代，「我不認為地球上有人能像戈恩一樣，同時領導雷諾、日產及三菱」。他認為，日產三菱雷諾聯盟現時的問題，是三菱和日產至少仍有行政總裁在任，但在戈恩兼任董事長兼行政總裁的雷諾，卻失去掌控大局的人物。

日本經濟產業大臣世耕弘成與法國經濟部長勒梅爾昨日通電話，重申兩國政府全力支持日產雷諾三菱聯盟。

在戈恩的祖國黎巴嫩，看守政府外長巴錫爾昨日表示，已指示駐東京大使與戈恩接觸及跟進事件，「戈恩是黎巴嫩公民，亦是黎巴嫩國民在外國取得成功的典範，外交部將支持他，確保他得到公平審訊」。

■綜合報導



涉用公款於多國購豪宅

日本日產車廠董事長戈恩涉嫌虛報酬金和挪用公司資產被捕後，消息人士昨日透露，戈恩使用公款在荷蘭、巴西、黎巴嫩等國家購置多幢豪宅。戈恩同時兼任三菱董事長及雷諾車廠董事長兼行政總裁，被捕消息引發軒然大波，日產、三菱昨日宣佈，將解除戈恩的董事長職務。檢方人員前日到位於橫濱的日產總部和其他分部搜查，調查戈恩挪用的公款去向。消息人士稱，戈恩曾指示日產董事凱利，用公款於巴西里約熱內盧、黎巴嫩貝魯特等城市購買豪宅，估計總值達數十億日圓，目前凱利亦已被捕。法國經濟部長勒梅爾昨日接受電台訪問時表示，在戈恩被捕消息傳出後，已即時下令對其稅務情況展開調查，目前沒證據顯示戈恩涉嫌稅務欺詐。雷諾董事會昨日舉行會議，討論戈恩去留，勒梅爾稱，戈恩「實際上已不能繼續領導集團」，呼籲雷諾委任臨時領導層。

利，用公款於巴西里約熱內盧、黎巴嫩貝魯特等城市購買豪宅，估計總值達數十億日圓，目前凱利亦已被捕。法國經濟部長勒梅爾昨日接受電台訪問時表示，在戈恩被捕消息傳出後，已即時下令對其稅務情況展開調查，目前沒證據顯示戈恩涉嫌稅務欺詐。雷諾董事會昨日舉行會議，討論戈恩去留，勒梅爾稱，戈恩「實際上已不能繼續領導集團」，呼籲雷諾委任臨時領導層。

■綜合報導

日第二次以認罪協議 誘下屬指證

日本傳媒引述消息人士透露，主導戈恩拘捕行動的東京地方檢察廳特別搜查部，數月前已和同樣涉及挪用公款案的戈恩下屬達成認罪協議，以指證戈恩換取減輕控罪，特別搜查部根據協議取得的證詞，前日拘捕戈恩，是日本警方歷來第2次運用認罪協議機制。

日本法律過去不認同認罪協議，但近年隨着社會出現引入該機制的聲音，政府前年5月通過刑事訴訟法修正案，今年6月正式推行認罪協議機制。首宗運用認罪協議的案件，是三菱日立電力系統公司職員涉嫌於2015年，收受泰國官員賄賂案。

日本《朝日新聞》報道，特別搜查部利用認罪協議機制，成功誘使日產職員作證，執法人員根據線報，得知當地時間前日下午4時至5時，戈恩會乘坐飛機到達東京羽田機場，於是提早向機場方面取得許可，在戈恩抵埗後立即展開拘捕行動。

■綜合報導

芝加哥丹佛爆槍擊案5死 槍手6槍殺前未婚妻

美國芝加哥及丹佛市前日分別發生槍擊案，共造成5人死亡。其中在芝加哥南部一間醫院，32歲槍手洛佩斯連開6槍，射殺於醫院任職醫生的前未婚妻奧尼爾，再衝入醫院槍殺一名警員及一名藥房助理，槍手其後被發現身亡。

芝加哥的槍擊案於當地時間約下午3時發生，警官約翰遜表示，洛佩斯與奧尼爾於慈愛醫院停車場發生爭執，目擊者稱當時洛佩斯要求奧尼爾歸還戒指，洛佩斯其後拔出手槍，向奧尼爾連開3槍，奧尼爾倒地後，槍手再向其胸口開多3槍。

一警殉職 槍手身亡

洛佩斯隨後衝入醫院大堂開槍，並與到場

的警員駁火，28歲警員希門尼斯中槍身亡，當時剛踏出升降機的25歲藥房助理萊斯亦不幸中槍，傷重不治。槍手其後被發現中槍喪生，未知是被警方擊斃還是自轟身亡。

目擊者稱，當時聽到6至9下槍聲，人們紛紛逃跑。在醫院藥房工作的埃爾德里奇說，他立即鎖上藥房大門，但槍手不斷搖晃大門企圖進入，更朝藥房窗口開槍。

據悉洛佩斯與奧尼爾原定於上月結婚，但9月份決定取消婚禮。案中殉職警員希門尼斯於去年2月加入警隊，已婚並育有子女，約翰遜讚揚希門尼斯及其他參與追捕疑兇的警員表現英勇。

丹佛市中心同日下午亦發生槍擊案，造成1死3傷。目擊者稱，一名男子持手槍向一批



■芝加哥南部一間醫院發生槍擊案。美聯社

人開了約6槍，隨即駕車離去，遇襲人士可能是露宿者。警方正調查行兇動機及追捕疑兇，暫未確定槍手是否認識受害人。

■綜合報導

黑色星期五「假減價」 9成貨品非全年最抵

後日是美國感恩節翌日「黑色星期五」，美加以至英國大批零售商均會推出折扣優惠，但英國關注消費者權益組織「Which?」昨日發表報告，發現去年多達87%「黑色星期五」促銷商品價格，其實並非全年最低價。

電視機翌月賣平2000元

「Which?」回顧去年「黑色星期五」當日，亞馬遜、Currys PC World、John Lewis和Argos網站共94項優惠，並把價格與前後6個月比較，發現在「黑色星期五」前後兩星期，大多數商品價格均較貴。以亞馬遜出售的一部LG 60吋4K



■「黑色星期五」購物或非全年最抵。美聯社

電視為例，該電視於去年「黑色星期五」時售價799英鎊(約8,035港元)，但亞馬遜在此後半年，曾在62次減價活動中，以749英鎊(約7,532港元)出售同一款電視，去年12月底和1月初時，更有4天售價低至599英鎊(約6,024港元)。

■綜合報導

HAINAN AIRLINES HOLDING COMPANY LIMITED

ANNOUNCEMENT OF RESOLUTION OF BOARD OF DIRECTORS HAINAN AIRLINES HOLDING COMPANY LIMITED

The board of directors of the Hainan Airlines Holding Company Limited and its entire members hereby guarantee that there's no significant omission, fictitious description or serious misleading of the announcement and would take both individual and joint responsibilities for the truthfulness, accuracy and completeness of its content.

The 34th session of the eighth board of directors of the Hainan Airlines Holding Company Limited (hereinafter referred to as "the Company") was convened in the method of communication on Nov. 20 of 2018. The entire board of directors (nine directors) participated the meeting, which conforms to the regulations of the Company Law and Articles of Association. During the meeting, following proposal was deliberated and passed through:

The Report on Signature of Framework Cooperation Agreement on Equity Restructure with Urumqi Municipal Government

The board of directors agreed that the Company could sign the Strategic Cooperation Framework Agreement on Equity Restructure of the Urumqi Airlines with the Urumqi Municipal People's Government.

For details, please refer to the ANNOUNCEMENT ON SIGNING STRATEGIC COOPERATION FRAMEWORK AGREEMENT disclosed on the same day with this announcement.

Voting result: 9 affirmative votes, 0 dissenting vote and 0 abstaining vote.

This proposal shall be submitted to the general meeting of shareholders for approval.

Board of Directors
Hainan Airlines Holding Company Limited
Nov. 21, 2018

ANNOUNCEMENT ON SIGNING STRATEGIC COOPERATION FRAMEWORK AGREEMENT HAINAN AIRLINES HOLDING COMPANY LIMITED

The board of directors of the Hainan Airlines Holding Company Limited and its entire members hereby guarantee that there is no significant omission, fictitious description or serious misleading of information in this announcement and they will take both individual and joint responsibilities for the truthfulness, accuracy and completeness of the content.

Important Notice:

The Strategic Cooperation Framework Agreement on Equity Restructure of the Urumqi Airlines signed between Urumqi Municipal People's Government and the Hainan Airlines Holding Company Limited shall be a preliminary intention agreement based on mutual willingness and principles. The final cooperation terms shall be confirmed after the Urumqi Municipal People's Government or its designated subsidiary enterprise and the Hainan Airlines Holding Company Limited (hereinafter referred to as the Company) completed

the performance of necessary internal or external procedures and subject to the formal equity transfer agreement. It's expected that the equity restructure would not constitute a sale of material assets.

There's still uncertainty upon the implementation of such cooperation framework agreement. We hereby remind the investors to pay attention to investment risks.

Presently, both sides have signed only the strategic cooperation agreement, follow-up work needs to be further push forward. Meanwhile there's still uncertainty upon the implementation of the project. Therefore the signature of above framework agreement has no influence on the current year performance of the Company yet.

1. Basic Information of the Signature of the Framework Agreement

1.1 Basic information of the trading counterpart:

The Urumqi Municipal People's Government

Urumqi is the provincial capital of Xinjiang Uygur Autonomous Region. It's the political, economic and cultural center of Xinjiang, as well as a bridgehead in western China on the Second Eurasian Continental Bridge and an important gateway of the Opening to the West. Located in the center of the Eurasian continent, the northern foot of the middle section of Tianshan Mountain range and the southern margin of the Junggar Basin, Urumqi has 7 districts and 1 county (Tianshan District, Shayibak District, New Urban area, Shuimogou District, Toutunhe District, Dabancheng District, Midong District and Urumqi County).

The Urumqi City Construction Investment (Group) Company Limited is both the subsidiary enterprise of Urumqi Municipal People's Government and the shareholder of the Urumqi Airlines Company Limited (hereinafter referred to as Urumqi Airlines). The Urumqi Airlines is the controlled subsidiary of the Company. The capital contribution percentage of the Company in the Urumqi Airlines accounts for 30%.

1.2 Time, Site and Mode of the Signature

On Nov. 20 of 2018, the Urumqi Municipal People's Government signed the Strategic Cooperation Framework Agreement on Equity Restructure of the Urumqi Airlines (hereinafter referred to as the Strategic Cooperation Framework Agreement) with the Hainan Airlines Company Limited in Urumqi.

2. Main Content of the Strategic Cooperation Framework Agreement

2.1 Cooperation principles

In order to promote the transformation and upgrading of the aviation industry in Urumqi, through friendly consultation, the Municipal People's Government of Urumqi and the Company decide to combine their respective advantages to make the Urumqi Airlines bigger and stronger by means of equity restructure in line with the principle of "All Conducive to the Rapid Development of Urumqi Aviation Industry". It was decided to build the Urumqi Airlines into an important platform for carrying out the national "Belt and Road" initiative and opening wider to the outside world.

2.2 Main content of the cooperation

2.2.1 Both parties agreed to implement stock right restructure of the Urumqi Airlines in the method of equity transfer, so to realize the expansion of the government's share stake in the Urumqi Airlines. The Urumqi Municipal People's Government or its designated subsidiary enterprise would hold 70% equity of the Urumqi Airlines, and the Company 30%.

The above equity transfer might be carried out in cash or in the form of subscription of material and equity assets related to aviation operation.

2.2.2 After the completion of the equity restructure, the board of directors of the Urumqi Airlines would be adjusted accordingly. Then the chairman of the Urumqi Airlines shall be nominated by the Urumqi Municipal People's Government or its designated subsidiary enterprise and general manager nominated by the Company. The professional management team of the Company would be appointed and directed by the board of directors to be in charge of the safety, production and operation management of the Urumqi Airlines.

2.2.3 The Urumqi Airlines would continue to perform the signed or various operational agreements in force. Other new agreements before the completion of equity restructure shall be signed only with the unanimous consent of the shareholders of both parties. After the expiration of the signed agreements or any new business agreement signed in the future, the cooperation object and conditions of the agreements shall be determined according to the marketization principles. The Company is willing to provide the Urumqi Airlines with all kinds of services it needs.

2.2.4 The legal services, audit institutions, asset appraisal agencies shall be jointly appointed by both parties and implement due diligence investigation and audit and evaluation on the Urumqi Airlines.

2.3 Conditions for entry into force of the agreement

The strategic cooperation framework agreement on equity structure shall be submitted to the Company's board of directors, board of supervisors and the shareholders' general meeting to implement the decision-making procedure. It would take into effect from the date of the signature and seal of the legal representatives of both parties or their authorized representatives and the official seal affixed.

3. Influence

The formal equity restructure agreement has not been signed between the Company and the trading counterpart. Before the signature and entry into force of the formal equity restructure agreement, the implementation of the strategic cooperation framework agreement on equity structure would not take any significant impact on the Company's 2018 performance. The Company would timely disclose the information of follow-up developments.

4. Warning of Significant Risks

The strategic cooperation framework agreement on equity restructure signed between the Urumqi Municipal People's Government and the Company shall be a preliminary intention agreement based on mutual willingness and principles. The final cooperation terms shall be confirmed after the Urumqi Municipal People's Government or its designated subsidiary enterprise and the Company completed the performance of necessary internal or external procedures and subject to the formal equity transfer agreement. There's still uncertainty upon the implementation of such cooperation framework agreement. The Company would timely disclose the information of follow-up developments. We hereby remind the investors to pay attention to investment risks.

Board of Directors
Hainan Airlines Holding Company Limited
Nov. 21, 2018